

CORPORATE PROFILE



Corporate Philosophy

Become a person needed by society, as those needed by society can prosper

Our corporate philosophy expresses the business philosophy of our founder Naoji Iwatani, which is based on the principle that only companies capable of evolving and adapting to the world around them can survive in the marketplace.

After revolutionizing home fuel sources and dramatically reducing the amount of work required of homemakers in the kitchen, our core LPG business today supports domestic lifeline as a clean and reliable energy source for daily life, industries, and even in emergencies.

Hydrogen, for which our founder worked to develop a market from scratch since 1941, today is fast taking root in society beyond industrial applications, as the ultimate energy source for a decarbonized society.

Countless social challenges remain to be solved, including environmental issues such as global warming. Iwatani continues striving to achieve a sustainable, cyclical, and decarbonized society by constantly creating and providing the innovations and solutions needed by society.

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Medium-Term Management Plan "PLAN27" (FY2023-FY2027)

Iwatani has formulated PLAN27 as a five-year medium-term management plan starting in FY2023.

Based on our Corporate Philosophy—Become a person needed by society, as those needed by society can propper a we will strive to grow our businesses to contribute to solutions to social issues and sustained growth by

prosper—we will strive to grow our businesses to contribute to solutions to social issues and sustained growth by addressing society's challenges through the businesses that stakeholders need.

Long-term visions

We have established four long-term visions for 2030.

We consider the period covered by PLAN27 to be a vital period for realizing these long-term visions.

Our Vision for FY2030

Corporate group that continues to contribute to the creation of a more comfortable space on the Earth

Development of a CO₂-free hydrogen supply chain

2
Promotion of a resource-circulating society

3
Provision of infrastructure and services that support local communities

4
Enhancement of the management foundations to promote sustained growth

PLAN27

Theme

Establishing a hydrogen energy-based society

Basic policy

Business expansion to achieve "solutions to social issues" and "sustained growth"

Priority measures

Hydrogen Strategies-

- Expand liquid hydrogen business that captures growing carbon-free-related demand.
- Develop a CO₂-free hydrogen supply chain.

- Carbon-free Strategies

- Expand business by promoting low-/zero-carbon solutions business.
- Invest in the realization of a carbon-free society.

-Domestic Energy & Service Strategies -

- Expand market share and streamline distribution by utilizing LPG business infrastructure.
- Provide services that contribute to solving social issues of local communities.

Overseas Strategies

 Leverage strengths of individual segments to expand business in respective regions.

Non-financial Strategies

Climate Change Response

FY2030

50% reduction

in CO₂ emissions from the Iwatani Group in Japan (vs. FY20

Human Resource Strategy

Realize a virtuous circle of organizational growth through the recruitment, development, and active participation of our people.

Ratio of female managers 10% or more

Annual training costs
per employee ¥150 thousand

Percentage of childcare
leave taken by male employees 100%

Technology Strategy

Enhance the technological and safety capabilities that leverage the Gas & Energy businesses.



Breakdown of Investment Funds

	Amount	Content
Growth investment	¥ 420.0 billion*	
Priority measures	¥320.0 billion	 Development of CO₂-free hydrogen supply chains Promotion of low-/zero-carbon business Expansion of domestic energy business Growth investments overseas
Foundational businesses	¥100.0 billion	 Expansion of domestic supply capacity of air separation gases, etc.
Maintenance/Repairs	¥50.0 billion	Repairs of LPG plants, etc.

^{*} Excluding investments related to the acquisition of stock in Cosmo Energy Holdings Co., Ltd



Contributing to society as a trusted company by creating new value

Since our founding in 1930, Iwatani Corporation has provided a wide range of products and services for both daily life and industrial applications, including energy, industrial gases, and materials, based on our corporate philosophy: Become a person needed by society, as those needed by society can prosper. These efforts are grounded in our desire to contribute to society by creating new value society will need in the future. This is the major driving force underlying the progress of our businesses.

Since 1941, when we identified hydrogen as the ultimate clean energy source, we have pushed for progress toward widespread use of hydrogen energy. In addition, under the corporate slogan adopted in 1970—Creation of a more comfortable space on the Earth is what Iwatani wishes and strives for—we are striving to help achieve the Sustainable Development Goals (SDGs) and realize carbon neutrality by 2050.

As a co-representative of the Japan Hydrogen Association and as a key member of the Hydrogen Council established chiefly by global energy firms, we are acting to promote use of hydrogen around the world with the aim of moving toward a hydrogen energy-based society. In addition, to help establish a hydrogen-based society, we concluded an investment agreement in September 2024 with the Japan Hydrogen Fund, Japan's first investment fund dedicated to hydrogen applications.

We are focusing on developing hydrogen-refueling stations for fuel cell trucks, buses, and other commercial vehicles, whose widespread adoption is anticipated. In April 2024, Iwatani Cosmo Hydrogen Station LLC, a joint venture between Iwatani and Cosmo Oil Marketing Co., Ltd., opened Iwatani Cosmo Hydrogen Refueling Station Heiwajima to service large fuel cell trucks. In March 2025, the joint venture opened the Iwatani Cosmo Hydrogen Refueling Station Ariake Bus Depot. This is Japan's first hydrogen-refueling station located inside a bus garage facility.

With hydrogen demand growing in breadth and in scale of applications, ranging from factory decarbonization efforts to fuel for real-world transportation and mobility, whether by train, marine craft, or other mode, we are also considering building a new liquid hydrogen plant at the Chiba Refinery of Cosmo Oil Co., Ltd. We remain committed to meeting customer demand to reduce carbon emissions.

Funded by the Green Innovation Fund of the New Energy and Industrial Technology Development Organization (NEDO), the Liquefied Hydrogen Supply Chain Commercialization Demonstration Project is a joint effort to establish a CO₂-free hydrogen supply chain, backed by Iwatani and project partners. This project will establish world-leading large-scale hydrogen liquefaction and transport technologies.

Our main LPG business features a customer base of some 3.4 million households across Japan. We support the lives of our customers in various ways, including efforts to ensure stable supplies and provide solutions related to security, community contributions, and the environment. We're making energetic strides to achieve LPG decarbonization, including research on supplying LPG mixed with hydrogen through a piping system and synthetic green LPG production. At Expo 2025 Osaka, Kansai, Japan, we're supplying carbon offset LPG through the J-Credit Program to achieve net zero environmental impact. These measures are part of our evolution into the energy and living total service provider of choice for our customers and communities.

In April 2024, to accelerate efforts to strengthen corporate value, we also concluded an agreement on a capital and business alliance with Cosmo Energy Holdings Co., Ltd. Both companies will move forward with efforts to establish a decarbonized society through the hydrogen business and related activities, in addition to examining joint efforts related to LPG and in other existing business fields.

As we advance toward our 100th anniversary and beyond, we remain firmly committed to achieving sustained growth, and will continue to offer new value to all our stakeholders.

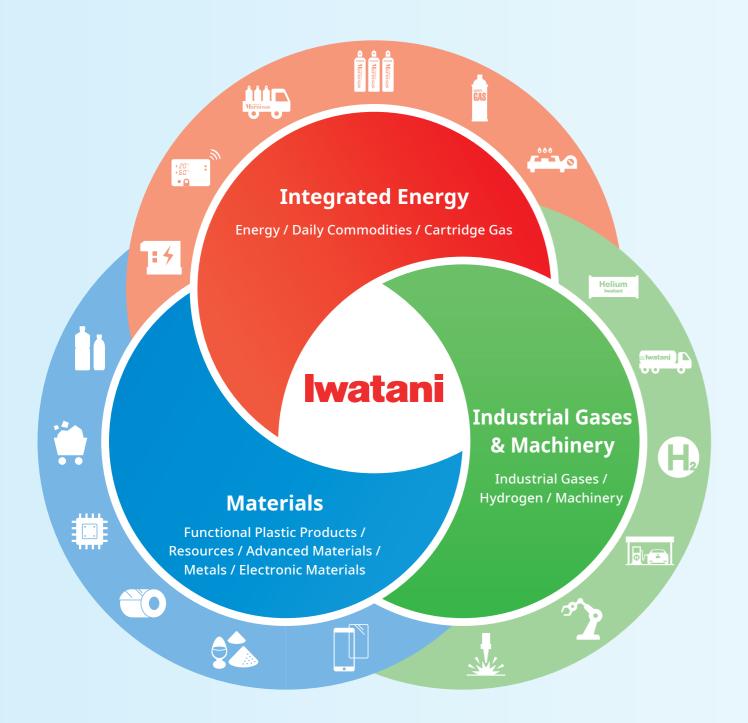
Three Business Fields

Iwatani engages in business in the following three fields, centered on Gas and Energy:

Integrated Energy

Industrial Gases & Machinery

Materials



Integrated Energy



Energy

MaruiGas LPG for household and commercial use Industrial LPG / City gas / Electricity LNG / Kerosene / LPG supply facilities LNG satellite facilities / Boilers Cogeneration / Industrial furnaces

Daily Commodities

LPG-powered emergency generators / GHPs / ENE-FARM Commercial water heaters

High-performance ventilation equipment

Solar power / Storage batteries / Gas alarms / Iwatani GateWay Meal preparation systems / Autogas filling stations

Cartridge Gas

Portable gas cooking stoves / Cassette gas canisters FORE WINDS outdoor equipment brand / MILLSER ALALA household detergent Natural Mineral Water from Mt. Fuji home delivery Health foods

Industrial Gases & Machinery



Industrial Gases

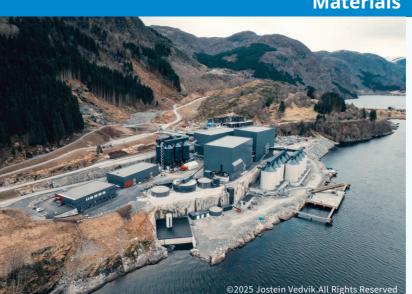
Oxygen / Nitrogen / Argon / Carbon dioxide / Helium / Acetylene Ammonia / Refrigerant gas / Deuterium / Hydrocut High-pressure gas supply facilities / Tank trailers

Liquid hydrogen / Compressed hydrogen Liquid hydrogen trailers / Liquid hydrogen tanks Hydrogen supply facilities / Hydrogen-refueling stations

Machinery

Joining and cutting technologies / Robot systems Electronic component manufacturing equipment Semiconductors and automation equipment Environmental equipment / Pharmaceutical equipment Forming and sheet metal machinery / Machine tools Powder molding equipment / Compressors

Materials



Functional Plastic Products

PET resins / Aluminum catalyst PET resins / Bio-PET resins Bio-PP/bio-PE/bio-PS resins / General-purpose resins Engineering plastic resins / Molded resin products

Resources

Mineral sands (zircon, titanium raw materials)

Biomass fuel (PKS, wood pellets) / Raw materials for refractories Metal powders and carbon materials

Advanced Materials

Rare metal raw materials / Rare Earths / Nanomaterials Ceramic molded products / Other electronic materials

Stainless steel / Aluminum / Copper/copper alloys Functional aluminum foil / High alloy steels/nickel alloys Highly functional stainless steel foil / Metalworking products Secondary metals

Electronic Materials

Battery-related materials (cobalt, lithium, manganese, etc.) Battery parts and materials / Functional films for display use

Iwatani in 5 Minutes

As of March 31, 2025

What Kind of Company Is Iwatani?

Founded



Founded as "Iwatani Naoji Shoten" by Naoji Iwatani in

The company began with sales of welding rods, carbide, and similar products.

Capital

¥35.096 billion



Capital increased from ¥20 billion to ¥35 billion in 2020.

Number of locations

In Japan

Overseas

Iwatani is expanding business overseas to increase its presence globally in a wide range of fields.

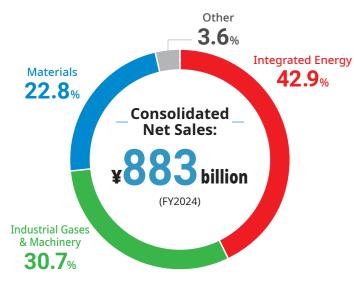
Consolidated number of employees-

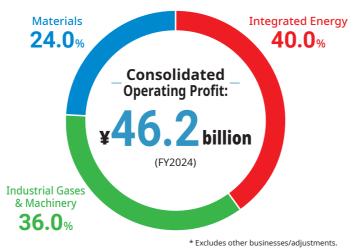
11,859

Number of group companies

Including consolidated subsidiaries

Net Sales and Operating Profit





Iwatani as Number One

Household LPG

Retail

million households



In 1953, Iwatani became Japan's first company to sell propane gas across the country for household use. We hold the largest market share in Japan. More than 1.2 million households across the country purchase LPG directly from (Iwatani data)

Portable gas cooking stoves and cassette gas canisters

Portable gas cooking stoves Cassette gas canisters



Since the launch of its portable gas cooking stoves and cassette gas canisters in 1969, Iwatani has continued to support home cooking needs, and has responded to expanding demand from the home to the outdoor leisure market. * Quantities include both Japanese and overseas sales volumes (Iwatani data).

Hydrogen

Japanese share of compressed and liquid hydrogen



of liquid hydrogen

Japanese share

More than 80 years have passed since Iwatani began selling hydrogen in 1941. Iwatani remains committed to building and operating a global liquid hydrogen supply chain to bring to reality a society based on hydrogen energy. * Excludes on-site piping (Iwatani data).

Bio-PET resin

Japanese share



Eco-friendly PET resin manufactured from plant-based raw materials; Iwatani boasts the top share in Japan following the launch of related resin manufacture in 2010. (Iwatani data)

LPG centers

Primary / secondary / tertiary terminals

locations



To ensure a stable supply of LPG, indispensable for our daily lives, Iwatani has established a nationwide supply network, from import to home delivery. (Iwatani data)

Helium

Japanese share



Helium is a rare resource essential for leading edge industries. Iwatani has established a stable supply system for helium procured from the US and Qatar.

* Source: 2025 Gas Georama in Japan

Hydrogen-refueling stations -

In Japan



Iwatani is working to provide hydrogen-refueling stations in Japan and the US in response to growing use of fuel cell vehicles and fuel cell trucks.

Mineral sands

Annual volume handled

over 130,000 t



We handle Japan's largest volume of mineral sands, a rare metal raw material for which we were the first to begin handling, in 1952. We operate an exclusive mining concession in Australia

Low-/Zero-Carbon Solutions

Drawing on business foundations and technological capabilities established over the years, Iwatani provides low-carbon and zero-carbon solutions across a wide range of fields.



CO2 visualization and valuation

CO₂ emissions calculation and visualization service

Iwatani offers customers, primarily in the manufacturing industry, the "Zeroboard Cloud Service" provided by Zeroboard Inc., which calculates CO₂ emissions and allows visualization of CO₂ emissions generated from their own business activities (Scopes 1 and 2) and from their entire supply chains (Scope 3) based on the GHG Protocol international standard.



Carbon offset gas supply

Iwatani supplies carbon offset gas based on carbon credits procured externally or generated internally through the Iwatani J-Credit Project, an initiative to convert CO₂ reductions into environmental value. It is promoting efforts to switch to energy sources characterized by low CO2 emissions and to put environmental value to effective use.





Fuel conversion to LPG and LNG

Switching to energy with low CO₂ emissions is the ideal way to achieve major CO2 reductions. Conversion from heavy oil and kerosene fuel to LPG and LNG can cut CO₂ emissions between 15% and 30%. It also provides access to subsidies via CO2 reductions and energy savings.



Iwatani was quick to see the potential of hydrogen and now boasts the largest share in the Japanese compressed hydrogen market. Iwatani is the only manufacturer of liquid hydrogen in Japan, giving it a 100% market share. Iwatani is also involved in activities such as supporting the

Hydrogen energy usage



construction of hydrogen-refueling stations, proposing pure hydrogen fuel cell and hydrogen-powered boilers, and feasibility testing of combustion using LPG and hydrogen mixtures.

Ammonia supply

In addition to traditional industrial uses, ammonia is increasingly regarded as a future carbon-free fuel and as a medium for use in transporting hydrogen, a next generation energy source. Iwatani offers an extensive track record with ammonia denitrification facilities for use by Japanese electric power companies. It offers support for the design, construction, and safety management of ammonia supply facilities and can also provide industrial ammonia trailers and cylinders.

Renewable energy facility supply

Solar power generation plays a major role in carbon-free electricity. Used in conjunction with storage batteries, it can further reduce use of daytime electricity use. Iwatani offers an extensive track record for proposals and solutions that integrate not only solar power generation but other green power sources, storage batteries, and air conditioning

Biomass fuel supply

Biomass fuels are bio-based renewable energy sources. Iwatani supplies environmentally certified biomass fuels, including palm kernel shells (PKS) produced as a byproduct of palm oil production and wood pellets produced from properly managed forests.

Raw materials

Bio-PET / bio-PP / bio-PE / bio-PS resin supply

Iwatani provides bio-PET resin constituting approximately 30% plantbased PET resin obtained from biomass MEG refined from molasses extracted from sugar cane. It also provides bio-PP / bio-PE / bio-PS resins that use bionaphtha obtained from waste materials, residue oil, and other recycled materials.



Secondary metal supply

Discarded electronic circuit boards and components contain significant amounts of metals, such as copper and precious metals. In addition, secondary metal materials, which require no excavation, can significantly reduce CO₂ emissions from metal production. Iwatani procures secondary metal materials from overseas for supply to material manufacturers.





Hydrocut® series reduced-CO2 cutting gases

The Hydrocut® series of premixed hydrogen-cutting gases provides clean, safe cutting gases that are available only from Iwatani, backed up by its strong track record in hydrogen. Hydrocut 60 is an alternative to acetylene, while Hydrocut 90 is an alternative to propane cutting gas, and each enables substantial reductions in



CO₂ emissions compared to traditional cutting gases.

CO₂ emissions reductions from hydrogen cutting machine

Iwatani has supplied numerous manufacturing sites with a wide range of equipment for many years. KOHTAKI PRECISION MACHINE Co., Ltd.'s hydrogen cutting machine uses 100% hydrogen in the gas cutting process to eliminate CO2 emissions during cutting and help achieve CO₂ reductions in the supply chain.



Reduced-CO₂ burners and industrial furnaces

Oxygen-enriched combustion using pure oxygen burners and other equipment allows more efficient use of fuel energy than combustion in air. It offers higher flame temperatures, which can save energy through increased productivity and time reductions. Iwatani offers a comprehensive service from burner system design to the supply of fuel.



CO₂ emissions reductions from mixed-combustion type hydrogen burner

Iwatani has been involved for years in equipment that addresses air pollution, water purification, and waste treatment to help protect the environment. A mixed-combustion type hydrogen burner allows users to set hydrogen burning ratios from zero to 100% to achieve an optimal

balance between CO2 emissions reductions and cost

Utilities

Steam and hot water line energy savings

Compared to oil-fire boilers, high-efficiency gas-fired steam boilers offer boiler efficiencies of up to 102%, while high-efficiency latent heat recovery type hot water boilers offer boiler efficiencies of up to 105%, reducing energy costs. Iwatani offers diagnostic and proposal



solutions to minimize dissipated heat losses and improve overall system efficiency, including reassessments of steam and hot water lines.

Exhaust gas cleaning equipment energy savings

For many years, Iwatani has offered a wide range of equipment that supports environmental protection efforts by reducing atmospheric pollution and facilitating water purification and waste processing. Regenerative thermal oxidizer (RTO) systems provide energy savings and CO₂ reductions based on honeycomb heat reservoirs with high heat exchange efficiency.



Compressed air energy savings (air compressors)

Iwatani offers unrivalled experience with a wide range of air compressors, including screw types and turbo types, both large and small, enabling it to offer solutions by selecting the optimum equipment, minimizing the number of units required for optimal operation, and offering energy saving diagnoses and solutions to



eliminate air wastage. Iwatani offers not just the compressors themselves, but also comprehensive energy-saving solutions encompassing efficiency improvements for peripheral dryer equipment.

Recycled fluorocarbon / natural refrigerant provision

International environmental regulations have been implemented to gradually reduce production and consumption of fluorocarbons, which have high global warming potential. In light of the need to achieve 70% reductions by 2029, attention has turned to the use of recycled fluorocarbons and the natural refrigerants of high-purity carbon dioxide (R744) and high-purity propane (R290). Iwatani offers eco-friendly recycled fluorocarbons and natural refrigerants to help cut CO2 emissions



Hydrogen Business



Hydrogen is used across a wide range of fields, including the environmental and high-tech industries, in fuel cells, semiconductor manufacturing, rocket fuel, and other applications. With its pristine environmental characteristics, liquid hydrogen has the potential to replace fossil fuels and change our society.

Iwatani was the first company in Japan to supply liquid hydrogen for industrial use. Now, through various projects and social initiatives, we are promoting the development of an infrastructure for a hydrogen-based society, including feasibility testing of CO₂-free hydrogen production, and working in anticipation of future growth in hydrogen demand.



The hydrogen pioneer

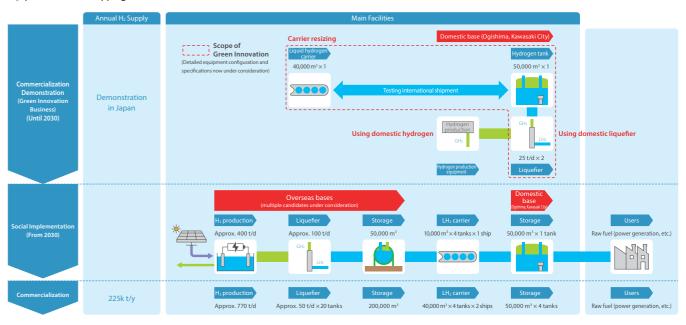
Since 1941, Iwatani has been quick to focus on hydrogen's potential, helping to expand hydrogen use in Japan by working on hydrogen production, constructing supply chains, and developing applications. Iwatani holds the largest domestic market share for compressed hydrogen, and as Japan's only manufacturer it holds a 100% share of the liquid hydrogen market. We deliver stable supplies nationwide from three facilities including the Chiba Plant of Iwatani Industrial Gases Corporation in Ichihara, Chiba and YAMAGUCHI LIQUID HYDROGEN in Shunan, Yamaguchi, in addition to Hydro Edge, which boasts one of the highest production capacities in the world. The liquid hydrogen produced at these plants is used as rocket fuel as well as being supplied to more than 100 customers in Japan's electronics, chemicals, metals, glass, and other industries, used as an energy source in equipment such as pure hydrogen fuel cells and hydrogen boilers, and supplied to hydrogen-refueling stations across Japan.



A hydrogen trailer, developed in 1960

Project evaluating the feasibility of commercial global liquefied hydrogen supply chain

Iwatani is pursuing initiatives to build a global supply chain for CO₂-free hydrogen with the aim of establishing a carbon-free society based on hydrogen energy. One initiative is the Green Innovation Fund / Large-scale Hydrogen Supply Chain Establishment Project launched by the New Energy and Industrial Technology Development Organization (NEDO) in partnership with Japan Suiso Energy, Ltd. (JSE) and ENEOS Corporation. As part of this project, Iwatani is undertaking commercialization feasibility studies to establish world-leading large-scale hydrogen liquefaction and transportation technologies, which it plans to deploy to build a large-scale liquefied hydrogen supply chain. Iwatani's role in this project is to study terminal operations in Japan and truck shipping.



Building a network of hydrogen-refueling stations for commercial fuel cell vehicles

We're building a network of hydrogen-refueling stations for commercial fuel cell vehicles (buses and trucks). Through Iwatani Cosmo Hydrogen Station LLC, a joint venture between Iwatani and Cosmo Oil Marketing Co., Ltd., we opened the Iwatani Cosmo Hydrogen Refueling Station Heiwajima in April 2024 and the Iwatani Cosmo Hydrogen Refueling Station Ariake Bus Depot in April 2025. Additionally, we plan to build a hydrogen-refueling station in Shinsuna, Koto Ward, Tokyo, as part of efforts to build out a stable supply system for commercial fuel cell vehicles in the Tokyo metropolitan area. Based on these achievements, we will partner with multiple prefectures designated by the Japanese government as priority areas for hydrogen-refueling stations as part of an all-out effort to build a refueling network tailored to local industrial and transportation needs and infrastructures. Through these and other efforts, we will help establish a hydrogen-based carbon-free society.



Iwatani Cosmo Hydrogen Refueling Station Heiwajima



Iwatani Cosmo Hydrogen Refueling Station Ariake Bus

Building liquid hydrogen plant no. 4

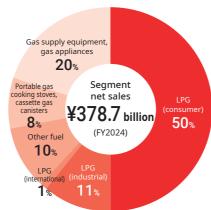
Together with Cosmo Energy Holdings Co., Ltd., we are evaluating the Chiba Refinery of Cosmo Oil Co., Ltd. as a potential site for our fourth liquid hydrogen plant. To meet emerging demand for liquid hydrogen as a part of decarbonization efforts, we plan to bring this plant online in the latter half of the 2020s.



Chiba Refinery of Cosmo Oil Co., Ltd.

Integrated Energy Business

As a leading LPG company, Iwatani has established an integrated system from import to supply and provides total services ranging from facilities construction to maintenance. Iwatani is also developing products and services to enrich people's lives, including portable gas cooking stoves and cassette gas canisters, Natural Mineral Water from Mt. Fuji, and Iwatani GateWav.





Evolving into an Energy & Living Total Service Provider

Top Japanese business base*

Iwatani's LPG brand MaruiGas is used by households across Japan. Of these, 1.20 million households are direct sales customers. Iwatani boasts the highest share in the domestic retail and wholesale sectors. To provide finely tuned high-quality services, Iwatani operates some 440 sales and delivery bases across the country and a staffed safety monitoring center that operates 24 hours a day, 365 days a year. * As of March 31, 2025 (Iwatani data)



Promoting fuel conversion

Conversion from heavy oil and kerosene fuel to LPG and LNG can cut CO₂ emissions between 15% and 30%. It also provides access to subsidies via energy savings and decarbonization/ low carbonization effects. Iwatani has been involved with approximately 100 fuel conversion projects nationwide every year. We offer one-stop support from proposals to construction, gas supply, and maintenance.



Services utilizing the J-Credit scheme

The Iwatani J-Credit Project was established through the J-Credit scheme led by the Japanese government. This project strengthens, promotes, and supports activities intended to reduce CO₂ emissions by customers. Iwatani tracks CO₂ emissions reductions achieved by participating customers through means including transitioning to alternative fuels and adopting energysaving machinery, and handles the related J-Credit procedures on their behalf. Customers can participate in the program without needing to handle the costly and time-consuming certification procedures. Customers are eligible to be reimbursed for the cost of the Iwatani services provided based on the scale of their CO2 reductions, accordingly.

Iwatani GateWay IoT Platform

Based on the Iwatani GateWay service platform, which adds information network functions to gas alarms, and by connecting Iwatani's nationwide network of LPG business facilities, we're offering new services to address community issues. In addition to gas monitoring services, we offer child monitoring and shopping services. Iwatani is also working on new initiatives such as services that detect frailty risk factors for elderly customers before they reach the stage requiring nursing care.

LNG (Liquefied Natural Gas)

Iwatani works in partnership with electric power and city gas companies across Japan to supply LNG nationwide. It operates tank trailers in each region to provide backup from other areas in the event of an emergency or disaster, while providing regional energy supplies by operating regional LNG pipelines in areas such as the cities of Maizuru and Koka.



ENE-FARM

This household fuel cell system generates electricity using a chemical reaction between hydrogen extracted from LPG or city gas and oxygen in the air. The heat produced when generating electricity can also be used to heat water, thus this technology offers high energy efficiency and achieves significant reductions in CO2 emissions. Hot water storage tanks can also be used as a source of domestic water if the water supply is cut off.



Cassette Gas Products

Launched in 1969, our portable gas cooking stoves have evolved and expanded from home use to outdoor and emergency use. They are also sold overseas, mainly in the US and Asia. Iwatani is expanding its product lineup to include cassette gas-based interior heaters with the goal of making cassette gas canisters an essential part of consumer



GHPs (Gas Heat Pumps)

GHPs are air conditioning units that use a gas engine to drive the exterior compressor and heat or cool using a heat pump. Power consumption is approximately 10% that of electric heat pumps (EHPs), making them ideal for reducing electricity demand. GHPs with an autonomous power supply can operate on battery power in the event of a power outage for uninterrupted use of air conditioning and lighting.



Tele-Safe 24-Hour Monitoring System

The Iwatani Call Center provides staffed monitoring 24 hours a day, 365 days a year for gas leaks and use of gas appliances for extended periods in the home. When an emergency situation is detected, the system notifies the MaruiGas distributor and contacts the customer to prevent accidents occurring in the home. It can also be connected to



ALALA Household Detergent

ALALA is a household detergent range containing cleaning ingredients derived from natural palm oil, making it kind to both humans and the environment. Gentle on the skin, this natural brand has expanded into a lineup that includes hand soap, dishwashing detergent, body soap, and medicated bathing liquid.



LPG Emergency Measures

LPG is a distributed energy source resilient to the consequences of natural disasters. We provide LPG-powered emergency generators that supply electricity in the event of a power outage as well as LPG-powered meal preparation systems that include a large-capacity rice cooker, cooking kettle, and high-temperature gas cooking stove as a measure to cope with disasters in places such as public facilities, welfare facilities, hospitals, schools, and factories.



Electric Power Business

Iwatani entered the household electricity retail market in 2016 under the Iwatani Denki brand. Iwatani targets MaruiGas customers, primarily in the Hokkaido, Kanto/Tokyo metropolitan, and Chubu areas, offering attractive plans that include discounts for bundling electricity and LPG services.

City Gas Business

Following the complete deregulation of the city gas retail market in April 2017, customers are now free to choose their city gas supplier. Iwatani draws on its nationwide LPG network and gas appliance safety expertise cultivated over the years, and works in partnership with major electric power companies to carry out safety inspections, repairs, and sales of gas appliances.

Natural Mineral Water from Mt. Fuji Home Delivery

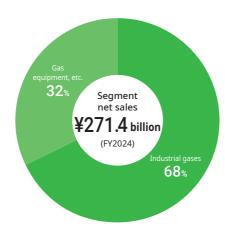
Natural Mineral Water from Mt. Fuji, natural spring water collected from the rich natural areas at the northern foot of Mt. Fuji, contains higher concentrations of vanadium. Stringent quality controls and single-use D-pack containers that prevent exposure to air enable Iwatani to deliver delicious natural spring water with assured safety. The product has a shelf life of two years, making it ideal for use as water stockpiles in case of a disaster.



9

Industrial Gases & Machinery Business

Iwatani is developing its industrial gas business, comprising air separation gases (oxygen, nitrogen, argon), carbon dioxide, helium, hydrogen, semiconductor material gases, and medical gases together with its machinery business comprising gas production and supply facilities, welding robots, FA systems, welding equipment, electronic component manufacturing equipment, and environmental equipment. Iwatani offers optimal solutions to our customers based on an extensive lineup of gases and machinery.





Providing Optimal Solutions with Gas and Robots

No. 1 helium supplier in Japan* with reliable procurement capabilities

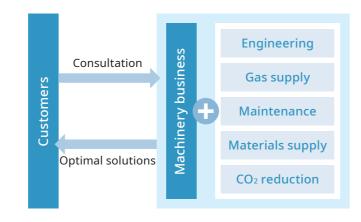
Helium is a rare natural resource vital to advanced technology and medical care applications due to its extremely low boiling point of –269°C and its inertness, even at high temperatures. Iwatani has established a stable supply system for helium procured from Qatar and the US, for which we have direct import rights. In addition to our two bases in Japan, the Tokyo Helium Center and the Osaka Helium Center, Iwatani is expanding its bases in China and Southeast Asia to ensure a stable and efficient supply of helium.

* Source: 2025 Gas Georama in Japan



Expanding business from the machinery business

Iwatani's machinery business offers an extensive lineup not just of equipment related to industrial gases, but also semiconductor manufacturing equipment and robots. Iwatani expands business that other companies cannot offer by providing optimal solutions for aspects such as gas supply, maintenance, and material supply in conjunction with machinery and equipment in response to customer production process needs.



Air Separation Gases

Oxygen, nitrogen, and argon are used in various industrial sectors, including manufacturing and medicine. Iwatani supports society by ensuring a stable supply of these materials from its growing domestic and international production and supply networks and by proposing solutions to meet customers' needs, including tank trailer transport and on-site supply of gas produced on the user side. Additionally, Iwatani is developing this business in the US and Asia



Regenerative Medicine and Onshore Aquaculture

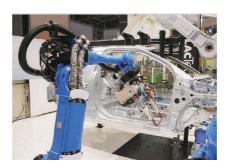
Iwatani is striving to grow its businesses in the growth industries of regenerative medicine and onshore aquaculture. Activities include supplying liquid nitrogen to maintain environments at temperatures of -150°C and below for freezing cells and low-temperature transport, as well as supplying oxygen gas used to promote the growth of fish and shellfish. Through joint research with startups, the Iwatani R&D Center is developing new technologies and applications based on its research on cell cultivation and expertise in breeding and raising fish and shellfish.





Robot Systems

Iwatani provides robot systems tailored to a wide range of manufacturing processes, as well as hand tools, peripherals, and other ancillary equipment. In the ever-expanding industrial robot market, Iwatani draws on its unique expertise to help customers mechanize and automate their manufacturing sites.



Carbon Dioxide Gas and Dry Ice

Iwatani liquefies, refines, and sells high purity carbon dioxide produced as a byproduct at chemical plants, such as those involved in oil refining and ammonia production, without increasing the atmospheric concentration of carbon dioxide. Carbon dioxide gas has a wide range of applications, including welding and beverages, as well as uses in areas ranging from steelmaking and chemical-industry raw materials to agriculture. Dry ice is also used in wide-ranging applications, including for food cooling, refrigerated transportation, blast cleaning, and low-temperature pharmaceutical transportation.



Supply equipment for various types of gas

Iwatani is currently expanding manufacturing and sales operations for cryogenic equipment, including cryogenic liquid gas storage tanks and tank trailers. Drawing on cryogenic technologies accumulated as a manufacturer of liquid hydrogen and other ultra-low-temperature gases, Iwatani provides customers with optimal supply facilities and transportation and storage methods. We have recently engaged in the design, manufacture, and sale of equipment for supplying ammonia. a fuel that will contribute to decarbonization.



Semiconductor and Automation Equipment

In addition to semiconductor manufacturing equipment and materials, Iwatani offers total systems solutions to help automate and optimize entire plants. Drawing on its extensive information-handling capabilities and expertise established over the years, Iwatani develops total systems and services in response to technological innovations in the fields of semiconductors and electronic components.



Deuterium Gas

Deuterium gas, an isotope of hydrogen, is used across a wide range of industries, including semiconductors and other electronics, optical fibers, and chemicals. To ensure a stable supply of this gas, Iwatani became Japan's first company to produce deuterium commercially. Iwatani's quality controls meet the rigorous requirements of the semiconductor industry.



Welding and Cutting Technologies

Iwatani proposes a wide range of high-quality welding solutions including arc welding, laser welding, resistance welding, and plasma welding. A wide range of shielding gases, welding machines, and welding wire are available at the Iwatani R&D Center Welding Demonstration Room. Iwatani provides comprehensive solutions to address various welding challenges.



Pharmaceuticals Manufacturing Equipment

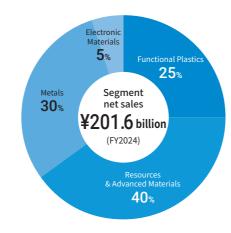
Iwatani provides machinery, materials, engineering, and services necessary for manufacturing and packaging pharmaceuticals and cosmetics not only in Japan, but also in Indonesia, Vietnam, and other Asian countries. Iwatani is customer-focused and provides high-quality, state-of-the-art products and services to improve the manufacturing process.



9

Materials Business

A pioneer in developing mineral resources such as mineral sands and related applications, Iwatani is active in procuring and developing raw materials essential to the environmental, electronics, and automotive industries. Iwatani is also helping to achieve carbon neutrality by offering eco-friendly products and biomass fuels that move us closer to a cyclical society.





New Business Development and Global Business Expansion

Securing key mineral resources

Mineral resources are essential to the manufacture of products expected to see increased use as society moves toward decarbonization, including renewable energy equipment and electric vehicles. Since these resources are distributed unevenly among producing nations, their stable procurement poses pressing issues. Iwatani has invested in Nordic Mining ASA of Norway to enhance procurement and production and to meet booming international demand. The natural rutile produced here attracts market attention because it generates lower CO₂ emissions than rutile sourced elsewhere. The plant was completed at the end of 2024; shipments to Japan are set to begin in FY2025. In the rare earths business, we've invested jointly with the Japan Organization for Metals and Energy Security (JOGMEC) in a rare earths refining company in France, which is currently building a plant where commercial production will begin in 2027. We plan to procure 50% of its production of rare earths under a long-term contract to enhance the supply of rare earths to Japan.

Advanced materials development

Alongside various partners, including universities and startups, Iwatani develops a range of nanosized and other state-of-the-art materials, for which demand is expected to grow, as well as new materials used in smartphone and vehicle displays and products for use in rechargeable batteries.

Environmental solutions business

In addition to selling products characterized by low environmental impact, Iwatani is working to expand its supply chains and to strengthen its procurement capabilities. Leveraging an extensive network of business partners in Japan and worldwide, it is making significant contributions to a cyclical society through product development.



Biomass fuel imported from Southeast Asia

- OWe handle bio-PET resins and aluminum catalyst PET resins.
- We supply biomass fuels to biomass power plants in Japan and have invested in the Tahara Biomass Power Plant.
- We handle cobalt, lithium, nickel, and other cathode materials for rechargeable batteries.

Metal processing

Through operating companies in Japan and worldwide, Iwatani supplies materials and metal products, chiefly stainless steel, aluminum, and high alloys, to various growth fields, including the automotive, air conditioning, electronics, medical, and environmental industries. Our handling of high-performance materials and processed products moves us closer to achieving the SDGs and a decarbonized society. In April 2025, we acquired Bangkok Sanyo Spring Co., Ltd., a press maker in Thailand, as part of efforts to expand our metal processing business in Southeast Asia.

Bioplastic Raw Materials

Iwatani plays an active role in the bio-PP, bio-PE, and bio-PS resin markets, including the market for bio-PET resin, which is used as a material for plastic bottles. For bio-PP resin in particular, Iwatani is strengthening its position as the world's only supplier to offer segregation grade products. Iwatani is also focusing its efforts on highly recyclable PET resin (aluminum catalyst based PET resin).



Mineral Sands (Zircon, Titanium Ore)

For many years, Iwatani accounted for Japan's leading share* of sales of zircon, a mineral used in the semiconductor, ceramics, and other industries, and titanium ore, which is used in pigments and welding materials. In addition to selling mineral sands imported from South Africa and Canada, currently among the leading global supplier countries, Iwatani operates its own mines in Australia; in association with these mining activities, Iwatani also participates in afforestation initiatives. Iwatani has invested in a green titanium ore project in Norway and is striving to enhance its procurement capabilities.

*As of March 31, 2025 (Iwatani data)



Rare Metals and Inorganic Nano Materials

Iwatani supplies various rare metals and Rare Earth compounds and sells molded ceramic products for use across wide-ranging fields, including semiconductors, electronic components, chemical catalysts, and optics. Our activities also include efforts, undertaken in cooperation with universities and startups, to develop nano materials, new materials for power semiconductor applications, and catalysts to contribute to decarbonization, materials which are expected to see growing demand.



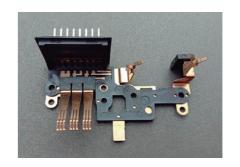
Plastic Raw Materials and Functional Resin Products

Drawing on a network spanning China and Southeast Asia, Iwatani is expanding the business of plastic raw materials and resin products both in Japan and overseas, and actively pursues the development of products such as bio-PET resin derived from plants and functional films, based on an understanding of the growing worldwide awareness of environmental issues and of changing market needs.



Processed Metal Components

Iwatani has established manufacturing plants in China and Southeast Asia to expand its standing as a manufacturer and is developing, proposing, and supplying processed metal components to customers active across a wide range of fields, including the growing automotive, air conditioning, and electronic component industries.



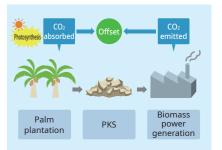
Electronics and Display Business

Iwatani's functional films and electronic materials are widely used in smartphone displays and components. Iwatani is developing new materials for the vehicle display market, which is expected to grow.



Biomass Fuels

Iwatani imports wood pellets and palm kernel shells (PKS), materials drawing attention as alternatives to coal, for provision to biomass power plants in Japan, from Indonesia and Malaysia. We supply high-quality PKS via quality control efforts developed in house through analysis of the thermal and moisture properties of PKS at the Iwatani R&D Center.



Stainless Steel, Aluminum, and High Alloy Steels

Within Japan, Iwatani has established a nationwide processing, warehouse, and distribution network centered on the Iwatani Stainless Steel Association and systems offering mobility to meet specific customer requirements. Overseas, Iwatani is focusing its attention on sales to growth markets, including markets for smartphones and automotive components.



Battery Material Business

Rechargeable batteries are drawing growing attention for use in next generation vehicles. Iwatani procures and sells lithium, cobalt, manganese, and other raw materials obtained overseas for use as cathode materials. Iwatani also develops various other unique products, including stress relief pads positioned between battery cells, fire extinguishing sheets, bus bar* components, and processed metal components.

* Metallic bars used in automotive electronics circuitry



Iwatani R&D Center

The Iwatani R&D Center was founded by Iwatani, which has developed diverse businesses centered on gas and energy, to create elemental technologies for tomorrow in partnership with its customers. Iwatani provides state-of-the-art analytical equipment and testing environments, and integrates both its information capabilities for identifying the needs of society with its unique Technological capabilities, which have been cultivated over the years based on its advanced gas technologies. Iwatani creates new technologies and products in joint efforts with its customers and partner companies, as well as universities, public institutions, and government agencies.



Life Science Technologies

Applying the gas reaction and low-temperature control technologies established in the Industrial Gases field, Iwatani is working to build a cold chain for cell storage and transportation for regenerative medicine through joint research with Osaka University. It also operates a fully closed-cycle onshore aquaculture facility at the Iwatani R&D Center, and is currently developing optimal onshore aquaculture systems capable of stable production using oxygen gas and LPG.



Semiconductor and Electronic Components

In addition to its proprietary product CIF3 (chlorine trifluoride), which is used around the world as a cleaning gas in semiconductor manufacturing, Iwatani is contributing to the manufacture of semiconductors and electronic components with its unique gas technologies, including high concentration ozone manufacturing and storage, deuterium gas manufacturing, and metal nanoparticle manufacturing.



nufacturing.

Analysis and Quality Evaluation The center offers a multifunctional, multipurpose experimental environment including large laboratories,

The center offers a multifunctional, multipurpose experimental environment including large laboratories, environmental testing rooms, and cleanrooms, for use in the testing of machinery and equipment for real-world use. The center offers a wide range of the latest precision analytical instruments for use in various fields, including nanoscale material analysis, ultraprecise gas analysis, gas analysis of special gases used in semiconductor manufacturing, etc., and quality control analysis in food and sanitary fields. Its cutting-edge analytical and experimental environments help create new technologies for the next generation.

Welding

Iwatani operates Welding Demonstration Room featuring wire products made of mild steel, stainless steel, aluminum, and other materials from manufacturers in Japan and overseas, as well as state-of-the-art welding machines and robots. Iwatani provides optimal welding solutions by identifying the perfect combination of welding machines, welding wire, and shielding gases to meet the wide-ranging needs of its customers.





Iwatani Advanced Hydrogen Technology Center

Iwatani founded this center as part of efforts to help establish a hydrogen energy-based society. The center will accelerate the development of new and proprietary technologies related to decarbonization, including green hydrogen and green LPG production, while continuing to refine the hydrogen related technologies already developed by Iwatani. In addition to conducting technological development and commercialization feasibility testing related to hydrogen applications in Japan and overseas, Iwatani is also involved in the development of manufacturing technologies for a wide range of fuels to achieve a decarbonized society, including biogas technology and research into synthesizing hydrocarbons.



Liquid Hydrogen Technologies

Iwatani uses some of Japan's most advanced liquid hydrogen testing equipment to develop hydrogen refueling and liquid hydrogen metering technologies for fuel cell commercial vehicles, including trucks and buses, with the ultimate goal of establishing a hydrogen energy-based society. In anticipation of growth in demand for liquid hydrogen, it is currently developing technologies for the cold recovery of liquid hydrogen at -253°C.



High-pressure Hydrogen Gas Technologies

Iwatani is researching ways to reduce the cost of constructing hydrogen-refueling stations while enhancing safety and promoting revisions to related regulations covering ultra-high-pressure gas equipment for pressurizing hydrogen to up to 135 MPa, and evaluating the suitability of metals and other materials for use with hydrogen and their effects on equipment durability. It is also focusing on developing machinery and new technologies to enable the large-scale future supply of hydrogen.



Clean Energy Technologies

To realize carbon neutrality by 2050, Iwatani is developing biomass raw materials and technologies to produce green LPG from green hydrogen and carbon dioxide. We're developing a wide range of clean energy technologies. Related efforts include feasibility studies on supplying mixed hydrogen and LPG to households, the development of mixed hydrogen combustion technologies for industrial furnaces, and the adoption of fuel cells at the Iwatani R&D Center.





Raising Awareness of Hydrogen

To allow the public to experience and learn about hydrogen energy as a clean energy for future generations, the Iwatani Advanced Hydrogen Technology Center holds events to introduce and display hydrogen energy in response to requests from local governments and customers. Here, children and other members of the public can see first-hand the appeal of hydrogen energy through water electrolysis experiments, model cars powered by fuel cells, and hydrogen rocket launch experiments.

Sustainability Under our slogan "Creation of a more comfortable space on the Earth is what Iwatani wishes and strives for," Iwatani strives to achieve solutions to the social challenge of environmental issues and to realize the Sustainable Development Goals (SDGs) by realizing a CO2-free society based on hydrogen.

Creation of a more comfortable space on the Earth is what Iwatani wishes and strives for

Corporate Philosophy

Become a person needed by society, as those needed by society can prosper

Iwatani Code of Corporate Ethics /
The Iwatani Group Environmental Charter
Fundamental Philosophy /



Balancing business and environmental activities Industrial Gases



Iwatani Code of Corporate Ethics

- We will create new values sought by our customers, thereby contributing to society.
- We respect compliance with the related laws and ordinances and their spirit, and fulfill our social responsibility through fair and free competition.
- We will proactively disclose our corporate information and have a dialogue with society in order to obtain wide support and mutual understanding from society.
- 4. We will respect diverse values and create an environment where abilities can be fully demonstrated irrespective of the race, nationality, gender, and age to flexibly respond to changes in business environment.
- 5. We will conduct corporate activities aimed at realization of a decarbonized society and coexisting with the environment in accordance with the idea embodied in the phrase "Creation of a more comfortable space on the Earth is what Iwatani wishes and strives for."
- We will conduct corporate management from an international perspective.

Environmental Initiatives

Environmental Management

Iwatani is building, maintaining, and operating an environmental management system under the Iwatani Group Environmental Charter and the Iwatani Environmental Policy.



Social Initiatives

Social Contribution Activities

Through its support for cultural activities, promotion of athletics, and awareness raising for hydrogen, Iwatani energetically contributes to society.



Governance Initiatives

Corporate Governance

Based on the corporate philosophy, Iwatani strives to reinforce corporate governance by enhancing the soundness, transparency, and efficiency of management.



Certified an Eco-First Company by the Ministry of the Environment of Japan: Promoting a cyclical society through the development of a CO₂-free hydrogen supply chain

To realize our vision for our centenary in 2030—Corporate group that continues to contribute to the creation of a more comfortable space on the Earth—Iwatani strives to contribute to the development of a CO₂-free hydrogen supply chain and promotes a cyclical society. At the same time, it fulfills its social responsibilities by building and strengthening relations with all of its stakeholders. We're recognized as a leader in environmental issues based on our Eco-First Pledge, which summarizes various related initiatives based on four key points.

Eco-First Pledge (summary)

- ① In addition to reducing our own CO₂ emissions, we will strive to promote a decarbonized society in various other ways, including growing the hydrogen business.
- 2 We will extend efforts to inspire interest in the environment among children and raise employee environmental awareness.
- 3 We will promote migration to a CO₂-free society via environmental finance.
- 4 We will actively promote initiatives that protect the environment.

Sponsorship of the NHK Symphony Orchestra

Iwatani has been assisting the NHK Symphony Orchestra with its regional and overseas performances, primarily the NHK Symphony Orchestra summer concerts, as a special sponsor since 1987, endorsing its aim: "To augment Japan's music and artistic standards through symphonic music performances and to achieve its social and cultural mission." Iwatani helps increase the interaction between local communities and culture through music.



Toward Achieving a Hydrogen Energy-Based Society

Since 2006, Iwatani has hosted the Iwatani Hydrogen Energy Forum at two venues, in Osaka and Tokyo. These events seek to deepen understanding of the various aspects of a hydrogen energy-based society and provide opportunities for networking to catalyze a shift toward such a society. Each Forum includes special lectures and Q&A sessions among participants intended to accelerate the widespread use of hydrogen energy.



Iwatani Athletics Club

Formed in 2017, the purpose of the Iwatani Women's Athletics Club is to train Japan's top athletes. In addition to competing in medium- to long-distance races and *ekiden* long-distance relay road races, the club's diverse activities include participation in various events held by outside organizations and the provision of running classes for elementary and middle-school students. Iwatani Athletics Club will continue its sports activities to contribute to communities and to society.



Sponsorship of the Japan International Birdman Rally

Since 2010, as a program to commemorate our 80th anniversary, we have sponsored the Japan International Birdman Rally, organized by Yomiuri Telecasting Corporation. This support reflects our belief that the concept underlying this contest (to see which human-powered aircraft can fly the farthest) coincides with our ambitions to realize a clean energy society. Iwatani also contributes to its operation as a clean rally.





Eco-First Pledge with Ministry of the Environment (in Japanese)

Comfortable Earth - All Japan Elementary School Essay Contest

The "Comfortable Earth" All Japan Elementary School Essay Contest was started in 2010 as a project to commemorate the 80th anniversary of Iwatani's foundation, and it forms an initiative to prompt the children who will bear the responsibility of the Earth's future to think about Iwatani's wish, depicted in its slogan, "Creation of a more comfortable space on the Earth is what Iwatani wishes and strives for." Iwatani will carry the words written by children filled with awareness and discovery into the future.



Disaster Relief

The MaruiGas Disaster Relief Corps is a nationwide disaster prevention organization established jointly with some 1,400 MaruiGas distributors. Designed to facilitate the rapid recovery of LPG services in the event of a disaster, it has been deployed 33 times from the time of its establishment in 1995, including after the Noto Peninsula Earthquake which occurred in January 2024. The Saudi Aramco-Iwatani Emergency LP Gas Relief Program, established in 2009, provides free portable gas cooking stoves and cassette gas canisters to locations affected by major natural disasters.



Domestic Network and Major Domestic Affiliated Companies

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[Laboratories and Others]

[Edbordtories and Others]
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Iwatani Advanced Hydrogen Technology Center · · · TEL: 81-6-7632-1181 3-16, Tsugiya 3-chome, Amagasaki-shi, Hyogo 661-0965, Japan
Kobe Training Facility····· TEL: 81-78-381-6800 2-1, Minatojimaminamimachi 7-chome, Chuo-ku, Kobe-shi, Hyogo 650-0047, Japan

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Global Network As of April 1, 2025









[Asia]

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 TEL: 974-4431-3140

 Gulf Helium Services W.L.L.
 TEL: 974-4427-1780

Gas Supply Network As of April 1, 2025



List of locations

LPG

Primary terminals (import and storage terminals) 5 locations Kashima L.P.G. Joint Stockpiling Co., Ltd.

Negishi Liquefied Gas Terminal* Sakai LPG Terminal Nikko Liquefied Gas Co., Ltd. Mizushima Terminal Oita L.P.G. Joint Stockpiling Co., Ltd. Oita Plant

▲ Secondary terminals (LPG terminals) 2 locations Hirata LPG Terminal*

Okinawa LPG Terminal*

Tertiary terminals (filling stations) 114 locations (locations marked with an * are core LPG centers [64 locations])

Kitami LPG Center Kushiro LPG Center* Tokachi LPG Center* Ishikari LPG Center* Sapporo Higashi LPG Center Hakodate LPG Center* Muroran LPG Center Goshogawara LPG Center Aomori LPG Center* Noshiro LPG Center Akita LPG Center* Morioka LPG Center* Iwatani Tohoku Corporation Tono LPG Cylinder Filling Station Yamagata LPG Center* Kesennuma LPG Center Sendai LPG Center* Haramachi LPG Center Koriyama LPG Center* Shirakawa LPG Center Iwaki LPG Center Muikamachi LPG Center Kanuma LPG Center*

Oyama LPG Center*

Enelife Co., Ltd. Hitachi Filling Center*

ISG, Inc. Miura Delivery Center

Oyama LPG Center*

Nasu LPG Center

Ibaraki LPG Center*

Ryugasaki LPG Center*

Chiba LPG Center* Sodegaura LPG Center* ISG, Inc. Funabashi Delivery Center Wajima LPG Center ISG, Inc. Yachimata Delivery Center Kanazawa LPG Center* Maebashi LPG Center* Enelife Co., Ltd. Saitama Block Branch Gyoda LPG Center* Kawagoe LPG Center* Iwatsuki LPG Center* Tokyo LPG Center* Enelife Co., Ltd. Seibu Block Branch Yokosuka LPG Center* Enelife Co., Ltd. Kanagawa Block Branch Shonan LPG Center* Odawara LPG Center* Nagano LPG Center* Matsumoto LPG Center Ueda LPG Center Iida LPG Center Izu LPG Center Shizuoka LPG Center* Kakegawa LPG Center* CENTRAL SEKIYU GAS CORPORATION Enshu LPG Center Kurobe LPG Center Toyama LPG Center Takaoka LPG Center

Tono LPG Center*

Gifu LPG Center*

Okazaki LPG Center* Yokkaichi LPG Center* Komatsu I PG Center Fukui LPG Center* Kyoto Kita LPG Center Kyoto LPG Center* Tango Gas Corporation Wada Plant Tango Gas Corporation Miyazu Plant Tango Gas Corporation Mineyama Plant Osaka Higashi LPG Center* Wakayama LPG Center* Tanabe LPG Center Wadayama LPG Center Higashi Harima LPG Center* Akashi LPG Center* Himeji LPG Center Awaji LPG Center* Tottori LPG Center Yonago LPG Center* Tsuyama LPG Center* Okayama LPG Center Bingo LPG Center Fukuyama LPG Center* Higashihiroshima LPG Center Etajima LPG Center Oda LPG Center

Hamada LPG Center* Masuda LPG Center Kudamatsu LPG Center* Yamaguchi LPG Center* Shodoshima LPG Center Sakaide Gas Center Tokushima LPG Center Kochi LPG Center* Matsuyama LPG Center Kokura LPG Center Fukuoka Kita LPG Center Chikuho LPG Center* Fukuoka LPG Center* Oita LPG Center* Saga LPG Center* Omura LPG Center* Goto LPG Center* Yamaga LPG Center Kumamoto LPG Center* Hitoyoshi LPG Center Miyazaki LPG Center* Miyakonojo LPG Center* Nichinan LPG Center Kagoshima LPG Center* Chubu LPG Center* Nishihara LPG Center* Itoman LPG Center

Industrial Gases

Air separation plants 9 locations

Akita Liquid Oxygen Industry Co., Ltd. Sendai Sanso Center Co., Ltd. Air Chemicals Corporation Kitsuregawa Plant Iwatani Industrial Gases Corporation Kofu Plant Hokuriku Air Chemicals Corporation Hydro Edge Co., Ltd. Cold Air Products Co., Ltd. Sanyo Air Chemicals Corporation Kyushu Cryogenics Co., Ltd.

Facilities, other 8 locations

Iwatani Industrial Gases Corporation Tokyo Helium Center Iwatani Industrial Gases Corporation Chiba Plant UBE Corporation Nagoya Ammonia Center Iwatani Industrial Gases Corporation Mie Plant Iwatani Industrial Gases Corporation Yokkaichi Plant Iwatani Industrial Gases Corporation Osaka Helium Center Sakai Carbonics Iwatani Industrial Gases Corporation Himeji Plant

Hydrogen

Liquid hydrogen/compressed hydrogen

production plants 2 locations Iwatani Industrial Gases Corporation Chiba Plant

Hydro Edge Co., Ltd.

▲ Liquid hydrogen production plant 1 location Yamaguchi Liquid Hydrogen Co., Ltd.

Compressed hydrogen production plants 8 locations

Chiba IS Suiso Co., Ltd. Iwatani Industrial Gases Corporation Nagoya Plant

Toso Daisui Co., Ltd. Yokkaichi Plant Iwatani Industrial Gases Corporation Amagasaki Plant Iwatani Industrial Gases Corporation Mizushima Plant Iwatani Industrial Gases Corporation Nanyo Plant Nanyo II Suiso Co., Ltd.

Iwatani Industrial Gases Corporation Saga Plant

Industrial Gases

■ Integrated gas centers 21 locations

Sendai Gas Center Korivama Gas Center Tsukuba Gas Center Tatebavashi Gas Center Kawagoe Gas Center INJ Gas Center Co., Ltd. Higashi-Nippon Iwatani Gas Corporation Shonan Gas Center Iwatani Shikoku Co., Ltd. Sakaide Plant

Iwatani Industrial Gases Corporation Okazaki Plant Iwatani Industrial Gases Corporation Uii Plant Iwatani Industrial Gases Corporation Amagasaki Plant Hyogo Gas Center (Oookasansosyokai Corporation Himeji Plant) Iwatani Industrial Gases Corporation Hiroshima Plant Ube Gas Center

Iwatani Industrial Gases Corporation Kitakyushu Plant Iwatani Fukuoka Gas Center Co., Ltd.

Shizuoka Gas Center Co., Ltd. Iwatani Hokuriku Gas Center Co., Ltd. Iwatani Industrial Gases Corporation Komatsu Plant Iwatani Kumamoto Gas Center Co., Ltd. Iwatani Industrial Gases Corporation Mie Plant

Primary terminal ▲ Secondary terminal Tertiary terminal Integrated gas center ▲ Air separation plant Liquid hydrogen/compressed hydrogen production plant ▲ Liquid hydrogen production plant Compressed hydrogen production plant



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