To whom it may concern:

Company name Iwatani Corporation Representative Hiroshi Majima

Representative Director and President (Code: 8088, Prime Market of the Tokyo

Stock Exchange)

Contact person Kenji Takayama

Senior Managing Officer

TEL 06-7637-3470

Company name Cosmo Energy Holdings Co., Ltd.

Representative Shigeru Yamada

Representative Director and Group CEO (Code: 5021, Prime Market of the Tokyo

Stock Exchange)

Contact person Masahiro Oikawa

General Manager, Corporate

Communication Dept.

TEL 03-3798-3101

Notice Concerning Capital and Business Alliance Between Iwatani Corporation and Cosmo Energy Holdings Co., Ltd.

Iwatani Corporation (hereafter, "Iwatani") and Cosmo Energy Holdings Co., Ltd. (hereafter, "Cosmo Energy HD") are pleased to announce that at their respective Board of Directors meetings held today, the two companies resolved to enter into a capital and business alliance agreement as outlined below.

#### 1. Purpose of capital and business alliance

Iwatani and Cosmo Energy HD have agreed to work together under a capital and business alliance after reaching the shared understanding that by pooling their respective management resources and expertise, deepening collaboration further can create new synergies and contribute to the enhancement of enterprise value of both companies. The alliance aims to ensure a smooth transition from fossil fuels such as LPG and oil to hydrogen and renewable energy against the backdrop of changing energy demands as the world strives to achieve carbon neutrality by 2050.

In the hydrogen field, Iwatani and Cosmo Energy HD have already strengthened their collaborative relationship by signing a basic agreement regarding possible collaboration in the hydrogen business on March 8, 2022. This was followed by the establishment of Iwatani Cosmo Hydrogen Station LLC in February 2023, with the aim of collaborating in the hydrogen station business, as well as Cosmo Iwatani Hydrogen Engineering LLC in November 2023, for the purpose of collaborating in the hydrogen-related project engineering business. With the conclusion of this capital and business alliance agreement, the two companies will further strengthen and accelerate these efforts.

## 2. Overview of capital and business alliance

## (1) Details of business alliance

Under this business alliance, Iwatani and Cosmo Energy HD have agreed to explore opportunities to collaborate in the following fields. Going forward, the two companies established an alliance promotion committee to discuss and drive specific areas of collaboration.

In the hydrogen field in particular, in addition to the existing cooperative relationship, Iwatani and Cosmo Energy HD will consider building a hydrogen supply network that encompasses production through supply and retail sales by expanding the number of hydrogen stations by utilizing Cosmo Energy HD 's SS(service station) network and making full use of their respective hydrogen business expertise, infrastructure, and other management resources.

## (1) Initiatives to realize a decarbonized society

- · Development of infrastructure for a hydrogen energy society
- · Production of green hydrogen in Japan
- · Expansion of their decarbonization-related businesses
- Promotion of next-generation fuel development

# (2) Strengthening of their relationship in existing business sectors

- · Strengthening and optimization of their procurement functions in the energy sector
- · Strengthening of their production functions in the industrial gases sector
- · Strengthening of their production and sales functions in the chemicals and resources sectors
- · Joint marketing leveraging their respective customer bases

# <Establishment of an alliance promotion committee>

Iwatani and Cosmo Energy HD established an alliance promotion committee, chaired by the representative director of both companies, as an organization to promote their business alliance. In addition, the two companies will also consider collaboration in areas other than those mentioned above.

## (2) Details of capital alliance

As disclosed in the "Notice of Purchase of Additional Shares of Cosmo Energy Holdings Co., Ltd. and Borrowing of Funds" dated December 1, 2023, Iwatani purchased additional shares of Cosmo Energy HD and became its leading shareholder. Subsequently, Iwatani received a notice from the Japan Fair Trade Commission that, following their examination, they would not issue a cease and desist order. Iwatani then purchased an additional 250,000 shares of Cosmo Energy HD on March 27, 2024. As a result of this purchase, the ratio of voting rights held by Iwatani now stands at 20.07%, and Cosmo Energy HD has become an affiliate of Iwatani.

1. The ratio (rounded to two decimal places) of voting rights held by Iwatani to the number of voting rights held by all shareholders of Cosmo Energy HD as of December 31, 2023 (882,208), as stated in the "Quarterly Securities Report (Third Quarter of Fiscal Year Ending March 31, 2024)" published by Cosmo Energy HD on February 8, 2024.

# 3. Overview of alliance parties

(1) Iwatani Corporation

(1)	Company name	Iwatani Corporation		
(2)	Address	3-6-4 Hommachi, Chuo-ku, Osaka- shi		
(3)	Name and title of representative	Hiroshi Majima, Representative Director and President		
(4)	Main businesses	Integrated Energy Business, encompassing LPG and portable gas cooking stoves, and Industrial Gases Business such as hydrogen, etc.		
(5)	Paid-in capital	35,096 million yen (as of September 30, 2023)		
(6)	Established	February 2, 1945		
		The Master Trust Bank of Japan, Ltd. (Trust Account)	11.87%	
(7)	Major shareholders and	The Iwatani Naoji Foundation	7.18%	
	shareholding ratio <sup>2</sup>	Government of Norway (Standing proxy Citibank, N.A., Tokyo Branch)	5.29%	

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	Major shareholders and shareholding ratio <sup>2</sup>	Custody Bank of	-	Lta. (1rus	si Account)	4.31%
		MUFG Bank, Ltd.			2.32%	
		Resona Bank, Ltd				2.05%
(7)		Tetsu Iwatani Co		~		1.74%
		Nippon Life Insurance Comp				1.56%
		Iwatanisangyou Senyuka		aı		1.53%
		Iwatani Enyukai		A C. 1	<b>T</b>	1.36%
		Capital relationship		As of today, Iwatani currently holds		
				17,709,525 shares of Cosmo Energy HD. In		
				addition, Kanto Propan Gas Co., Ltd., a		
				wholly owned subsidiary of Iwatani, holds 375 shares of Cosmo Energy HD.		
		Interpersonal		373 Shale	s of Cosmo Energy	, 11D.
		relationship		Not applicable.		
		- 3244101101110		Currently, Cosmo Energy HD and Iwatani are		
				engaged in the sales and procurement of		
(0)	Relationship with Cosmo			LPG, LNG, and other gases, as well as the		
(8)	Energy HD			sourcing of feedstock, etc. Additionally, the		
				two parties signed a basic agreement		
		Transactional		concerning possible collaboration in the		
		relationship		hydrogen business, effective March 8, 2022,		
				and jointly established Iwatani Cosmo		
				Hydrogen Station LLC on February 8, 2023,		
				followed by Cosmo Iwatani Hydrogen		
				Engineering LLC on November 1, 2023.		
		Applicable		Iwatani is classified as an "Other Affiliated		
	classifica		Company" of Cosmo Energy HD		y HD.	
(9)	Consolidated operating res				Γ	
	Fiscal year ended		March	31, 2021	March 31, 2022	March 31, 2023
	Net assets Total assets Net sales Operating profit Ordinary profit Profit attributable to owners of parent Dividend per share (yen)			253,586	280,307	312,230
				512,015	558,479	656,003
				562,223	690,392	906,261
				29,352	40,076	40,035
				34,152	46,413	47,011
				23,030	29,964	32,022
				75.00	85.00	95.00

<sup>2.</sup> Source: "Status of Major Shareholders" as of September 30, 2023 presented in the "Quarterly Securities Report (Six Months Ended September 30, 2023)" submitted by Iwatani Corporation on November 10, 2023.

② Cosmo Energy Holdings Co., Ltd.

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(1)	Company name	Cosmo Energy Holdings Co., Ltd.
(2)	Address	1-1-1 Shibaura, Minato-ku, Tokyo
(3)	Name and title of representative	Shigeru Yamada, Representative Director and Group CEO
(4)	Main businesses	Management of subsidiaries involved in oil ranging from upstream to downstream and other businesses
(5)	Paid-in capital	46,435 million yen (as of September 30, 2023)

<sup>3.</sup> Millions of yen unless otherwise specified.

(6)	Established	October 1, 2015				
		Iwatani Corporation	on			19.76%
		The Master Trust	Bank of	Japan, Ltd	l. (Trust account)	11.00%
		Custody Bank of J	Japan, L	td. (Trust a	account)	6.04%
		Kansai Electric Po	ower Co	., Inc.		2.10%
	Major shareholders and	Cosmo Energy H	Ioldings	s Custome	rs Shareholding	1.83%
(7)	shareholding ratio <sup>4</sup>	Association				
		Mizuho Bank, Ltd		G F		1.81%
		Aioi Nissay Dowa Insurance Co., Ltd.			1.78%	
		MUFG Bank, Ltd.			1.78%	
		Sompo Japan Insu		ıc.		1.51%
		Government of No	orway	A C: 1		1.50%
				As of today, Iwatani currently holds		
		C	•	17,709,525 shares of Cosmo Energy HD. In		
		Capital relationshi	ıp	addition, Kanto Propan Gas Co., Ltd., a wholly owned subsidiary of Iwatani, holds		
				-	· · · · · · · · · · · · · · · · · · ·	
		T. 4 1		3/3 share	s of Cosmo Energy	/ нр.
		Interpersonal		Not applicable.		
	Relationship with Iwatani	relationship		Cumantly Ivyotani and Coans - English		
				Currently, Iwatani and Cosmo Energy HD are engaged in the sales and procurement of		
				LPG, LNG, and other gases, as well as the		
(8)				sourcing of feedstock, etc. Additionally, the		
				two parties signed a basic agreement		
		Transactional relationship		concerning possible collaboration in the		
				hydrogen business, effective March 8, 2022,		
				and jointly established Iwatani Cosmo		
				Hydrogen Station LLC on February 8, 2023,		
				followed by Cosmo Iwatani Hydrogen		
				Engineering LLC on November 1, 2023.		
		Applicable		Iwatani is classified as an "Other Affiliated		
		classification Company" of Cosmo Energy				
(9)	Consolidated operating resu	Consolidated operating results and financial position for the last three years <sup>5</sup>				
	Fiscal year er	nded	March	31, 2021	March 31, 2022	March 31, 2023
	Net assets	S		449,120	583,971	663,380
	Total assets Net sales			1,709,017	1,938,408	2,120,763
				2,233,250	2,440,452	2,791,872
	Operating profit			101,289	235,303	163,780
	Ordinary profit  Profit attributable to owners of parent  Dividend per share (yen)			97,370	233,097	164,505
				85,910	138,890	67,935
				80.00	100.00	150.00

<sup>4.</sup> Source: "Status of Major Shareholders" as of December 15, 2023 presented in the "Corporate Governance Report" updated by Cosmo Energy HD on December 25, 2023.

<sup>5.</sup> Millions of yen unless otherwise specified.

#### 4. Schedule

(1) Iwatani Board of Directors resolution date	April 23, 2024
(2) Cosmo Energy HD Board of Directors resolution date	April 23, 2024
(3) Capital and business alliance conclusion date	April 23, 2024
(4) Capital and business alliance commencement date	April 23, 2024

#### 5. Future outlook

Iwatani and Cosmo Energy HD are carefully examining how this capital and business alliance may potentially impact their respective consolidated earnings forecasts for the fiscal year ending March 31, 2025. However, the two companies believe that the future development and strengthening of their collaborative relationship will help improve business performance and enhance enterprise value of both companies in the medium to long term. If any matters arise that require disclosure in the future, the two parties will promptly make such disclosures.

# [Overview of the two companies (Reference)]

### About Iwatani Corporation

Iwatani Corporation delivers a wide variety of products and services for daily life and industry, including energy, industrial gases, and materials, under its corporate philosophy to "Become a person needed by society, as those needed by society can prosper." With this philosophy, Iwatani aims to contribute to the realization of a sustainable society by solving societal challenges such as global warming and other environmental problems, as well as energy issues.

As Iwatani aims to become a "corporate group that continues to contribute to the creation of a more comfortable space on Earth" by 2030, the 100th anniversary of its founding, Iwatani set "establishing a hydrogen energy-based society" as a key theme in its Medium-Term Management Plan, "PLAN27." Under this plan, Iwatani is working to expand its business to meet decarbonization-related demand, including the establishment of a CO2-free hydrogen supply chain as Japan's leading supplier of hydrogen.

## About Cosmo Energy Holdings Co., Ltd.

The Cosmo Energy Group is developing its Renewable Energy Business in addition to its Oil Exploration and Production, Petroleum, and Petrochemical businesses as a group of companies with a social mission to continuously provide a safe and stable supply of energy, which is indispensable for daily life.

In addition, the Group formulated its Seventh Consolidated Medium-Term Management Plan, "Oil & New ~ Next Stage~," which it launched in FY2023, to create new growth drivers and achieve sustainable growth. It also established Vision 2030, taking into account long-term environmental changes. Under this vision, the Company aims "to create energy that shapes the future, energy that sustains society, and new forms of value." Specifically, it seeks to bolster the green electricity supply chain by building a high-value-added supply chain that encompasses power generation, supply-demand adjustment, and sales. It also aims to expand next-generation energy by supplying Sustainable Aviation Fuel (SAF)—a next-generation aviation fuel—and developing hydrogen and other energy businesses.

(End)(The official language for Iwatani Corporation's filings with the Tokyo Stock Exchange and Japanese authorities, and for communications with our shareholders, is Japanese. We have posted English versions of some of this information on this website. While these English versions have been prepared in good faith, Iwatani Corporation does not accept responsibility for the accuracy of the translations, and reference should be made to the original Japanese language materials.)